Impact factor: 2019: 4.679 2020: 5.015 2021: 5.436, 2022: 5.242, 2023:

6.995, 2024 7.75

## DEVELOPMENT OF AN ORGANIZATIONAL AND PEDAGOGICAL MODEL AIMED AT TRANSFORMATION

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**Abstract:** This article analyzes the key factors that influence the successful implementation of transformation processes. It examines aspects such as leadership quality, organizational culture, employee motivation, strategic planning, institutional support, and external environmental factors. The study highlights the interconnection of these elements during transformation and emphasizes the importance of their effective management to achieve sustainable outcomes.

**Keywords:** transformation, success factors, leadership, organizational culture, employee motivation, strategic planning, institutional support, external factors, management, change process

Annotatsiya: Ushbu maqolada transformatsiya jarayonining muvaffaqiyatli amalga oshirilishiga ta'sir koʻrsatadigan asosiy omillar tahlil qilinadi. Jumladan, liderlik sifati, tashkilot ichidagi madaniyat, xodimlarning motivatsiyasi, strategik rejalashtirish, tashkiliy qoʻllab-quvvatlash va tashqi muhit omillari koʻrib chiqiladi. Tadqiqotda transformatsiya jarayonida bu omillar qanday oʻzaro bogʻliqlikda ishlashi hamda ularni toʻgʻri boshqarishning natijalarga ta'siri yoritiladi.

Kalit soʻzlar: transformatsiya, muvaffaqiyat omillari, liderlik, tashkilot madaniyati, xodimlar motivatsiyasi, strategik rejalashtirish, tashkiliy qoʻllab-quvvatlash, tashqi omillar, boshqaruv, oʻzgarishlar jarayoni

**Аннотация:** В данной статье рассматриваются основные факторы, влияющие на успешное осуществление процессов трансформации. Анализируются такие аспекты, как качество лидерства, организационная культура, мотивация персонала, стратегическое планирование, институциональная поддержка и внешние факторы. В исследовании подчеркивается взаимосвязь этих элементов и их эффективное управление для достижения устойчивых результатов.

**Ключевые слова:** трансформация, факторы успеха, лидерство, организационная культура, мотивация сотрудников, стратегическое планирование, институциональная поддержка,

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внешние факторы, управление, процесс изменений

In modern times, the effective functioning and sustainable development of organizations largely depend on their ability to adapt to changing conditions. Transformation is not just a change in organizational structure or appearance, but a deep systemic renewal, a change in values and management approaches. The successful implementation of such a process is closely related to various internal and external factors, each of which requires special attention.

First of all, the leadership qualities of the leader determine the approach to change. A leader who thinks strategically, has an innovative approach and can effectively communicate with the team plays a decisive role in the successful implementation of transformation. Such a leader is not just a task giver, but also actively participates in the management of changes, guides and inspires.

The internal culture of the organization is also important. A culture based on the principles of openness, openness to innovation, mutual trust and teamwork creates the basis for transformation. On the contrary, a rigid bureaucratic culture that resists change can slow down the process. Therefore, it is necessary to create an environment in the organization that supports innovative thinking.

By actively involving employees in the process, taking into account their feedback and explaining the essence of the changes, their participation and motivation can be increased. When employees participate as subjects of transformation, the results will be more effective. Their training, development and motivation are an important part of the transformation.

Also, a clear strategic direction and step-by-step planning are necessary in the transformation process. Setting goals, clarifying tasks for each stage and creating a system for measuring results makes the process easier to manage. It is also important to assess the risks and problems that may arise during the planning process in advance.

Another factor that ensures the success of the transformation is the level of provision of the necessary resources. If there is a technical infrastructure, modern information technologies, qualified specialists and financial capabilities, changes will be easier to implement. It will also be necessary to adapt organizational structures and review internal processes.

External environmental factors, namely state policy, legislative framework, economic conditions, changes in the competitive environment, technological progress and societal needs, also affect the transformation process. Any changes made without taking these factors into account may be temporary and ineffective. Therefore, it is necessary to analyze external opportunities and threats and develop appropriate strategies.

Although the transformation process is complex and multi-stage, if it is consciously planned and implemented taking into account all relevant factors, sustainable results can be achieved. For the successful implementation of transformation, leadership, organizational culture, employee

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participation, planning, resources and external environmental factors must work in harmony with each other.

Organizational and pedagogical conditions, in turn, include pedagogical, organizational and social aspects. The pedagogical aspect refers to the development of teaching methodologies, curricula, scientific research and the use of new pedagogical technologies. Organizational aspects are related to the effective management of the education system, the distribution of educational resources and the regulation of the activities of educational institutions. Social aspects include issues such as ensuring that education meets the needs of society and creating equal opportunities for different groups of students.

In the process of transformation, the proper organization of these conditions serves to ensure the successful functioning of the education system. For example, the effectiveness of education is increased by introducing high-quality educational resources and modern educational technologies. In this case, new pedagogical methods, distance learning opportunities and interactive educational technologies create opportunities for students to receive a high level of education. It is also important to effectively organize the management systems of educational institutions, develop exchange of experience and cooperation between universities, expand scientific and technical bases and increase competitiveness.

Organizational and pedagogical conditions also play an important role in creating effective interactions between students and teachers. Effective organization of the educational process allows you to improve the pedagogical skills of the teacher and effectively develop students' own knowledge. This, in turn, helps to achieve high quality of the educational process.

The development of the education system also requires its adaptation to social needs. When implementing transformation processes in higher education institutions, it is necessary to strengthen the ties between education and society, create curricula of universities in accordance with social needs and train personnel. As a result, the higher education system will be effective not only in scientific and pedagogical terms, but also in social and economic terms.

## Conclusion

The results of the study show that the successful implementation of the transformation process depends on many factors. In particular, effective leadership, a positive organizational culture, employee participation and motivation, a clear strategic direction, and strong organizational and external support are important components of this process. Their harmonious functioning allows for the effective and sustainable implementation of the transformation. Therefore, each of these factors should be considered separately in any transformational change.

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Impact factor: 2019: 4.679 2020: 5.015 2021: 5.436, 2022: 5.242, 2023:

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